# GLOBAL COLORS LLC

### ANNUAL MANAGEMENT REPORT BY THE BOARD OF DIRECTORS

The Board of Directors presents the annual report and audited financial statements of the Company for the year ended 31 December 2018.

# Basis of preparation of the annual Financial Statements of the Company

The balance sheet and the income statement as well as the annual report of our Company for 2018 have been drawn up and submitted in line with the principles determined by the Russian Accounting Standards.

Pursuant to the regulations, our annual report shall present the work and transaction flows of our Company pertaining to the respective financial year as well as the financial status thereof in all aspects by protecting the rights and the interests of our Company; enable our shareholders to have access on any information regarding the financial status of our Company completely and properly; evaluate the general properties of our Company's financial performance and financial status as well as the basic risks encountered by it and propound, through accounting and financial reporting data, that the activities and the services of our Company are performed in most efficient, reliable and uninterrupted manner.

# Principal activities and nature of operations of the Company

The principal activities of the Company, which are unchanged from last year, are the production of chemicals, wholesale trade, retail trade, providing services for business, foreign economic activities and international trade.

## Continuity of activity

These financial statements have been prepared based on the business continuity principle, which assumes that the Company will normally continue its activity in the foreseeable future without entering into a state of liquidation or significant reduction of the activity.

To assess the applicability of this presumption, management analyzes forecasts of future cash inflows. Based on these analyzes, the management believes that the Company will be able to continue its activity in the foreseeable future and

therefore, the application of the principle of continuity of activity in the preparation of the financial statements is justified.

# Review of current position, future developments and performance of the Company's business

The Company's development to date, financial results and position as presented in the financial statements are considered satisfactory.

The Turnover in 2018 was increased by 20.57% to 1111.4 million RUB from 921.8 million RUB in the previous year. The Profits before taxes in 2018 grew to 60.3 million RUB from 29.3 million RUB in 2017 and the Net Profits to 45.8 million RUB from 21.5 million RUB in the year before.

The Company set a target for the following 5 years to become the second biggest manufacturer of Masterbatches in the country by implementing an aggressive sales plan in order to meet its target.

# Main investments during the year

The company purchased the extruder CTE50/2 for the value of 5 million RUB.

# Change of legal form

On March 13<sup>th</sup>, 2018 the Company changed its legal form from ZAO to LLC.

# Principal risks and uncertainties

The principal risks and uncertainties faced by the Company are disclosed here below:

# Use of financial instruments by the Company

The Company is exposed to foreign exchange currency risk, interest rate risk, credit risk and dividends from the financial instruments it holds.

#### Foreign exchange currency risk

The Company is exposed to the fluctuations of the local currency exchange rate.

#### Interest rate risk

Interest rate risk is the risk that the value of financial instruments will fluctuate due to changes in market interest rates. The Company is exposed to interest

rate risk in relation to its non-current borrowings. Borrowings issued at variable rates expose the Company to cash flow interest rate risk. Borrowings issued at fixed rates expose the Company to fair value interest rate risk. The Company's Management monitors the interest rate fluctuations on a continuous basis and acts accordingly.

#### Credit risk

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Company is exposed to credit risk from its operating activities - primarily trade receivables and from its financing activities, including deposits with banks, foreign exchange transactions and other financial instruments.

Credit risk related to trade receivables: This is managed based on established policies, procedures and controls relating to customer credit risk management. Credit limits are established for all customers based on internal ratings. Credit quality of the customer and outstanding customer receivables are assessed and regularly monitored. The Company does not hold collateral as security.

# Liquidity risk

Liquidity risk is the risk that arises when the maturity of assets and liabilities does not match. An unmatched position potentially enhances profitability but can also increase the risk of losses. The Company has procedures with the object of minimizing such losses such as maintaining sufficient cash and other highly liquid current assets and by having available an adequate amount of committed credit facilities.

# **Dividends**

The dividend distribution policy of the Company is defined in the articles of association. The dates as well as the manner and method of dividend payments to the shareholders are resolved by the general board. The general board may delegate the authority to determine the date, percentage and method of dividend distribution to the board of directors.

# Share capital

There were no changes in the share capital of the Company during the year under review.

# Organization and development of internal control within the Company

The purpose of internal control is to ensure the coherence of objectives, to identify the key success factors and to communicate to the Company's management, in real time, the information regarding the performances and perspectives.

The control activities are an integral part of the management process through which the Company aims to achieve the proposed objectives.

The control aims at applying the norms and procedures of internal control, at all hierarchical and functional levels: the decisional authority regarding the definition on hierarchical levels of the approvals, the evaluation of the operational performances, the security of the assets, the separation of the functions.

#### **Board of Directors**

The members of the Company's Board of Directors as at 31 December 2018 and at the date of this report are the same.

On September 30<sup>th</sup>, 2018 the new member Florin Tonescu replaced Yevgenii Ilinscky in the Board Of Directors.

There were no significant changes in the assignment of responsibilities and remuneration of the Board of Directors.

## **Events** after the balance sheet

On January 9th, 2019 the Company acquired Modern Plant (company belonged in the same group of companies) through absorption.

The President of the Board

Mr. Michall Lempidakis

March 12th, 2019